APPLICATION PACKAGE







Instructions for completing the Chicago: Ready to Learn! Application Forms.

This application package has been created as a savable, fillable form in Adobe Reader. Applicants can download this package from the website, save it to their computer, and complete the forms offline. The forms can then be printed and submitted to the appropriate agency or agencies.

Organizations applying for multiple funding streams only need to complete the application forms once, but must submit copies to EACH of the funding agencies. Thus, if an organization were applying to become a Head Start delegate and to provide Preschool for All services, the organization would complete the entire application package and submit a full copy of the relevant forms for Head Start to DFSS and a full copy of the relevant forms for Preschool for All to CPS.

Applicants must submit <u>separate</u> application copies to DFSS apply to be a Head Start delegate and an Early Head Start delegate.

Similarly, applicants must submit <u>separate</u> application copies to CPS to apply to provide Preschool for All services and to provide Prevention Initiative services.

This application package contains all of the forms that are required by one of more of the Chicago: Ready to Learn! funding streams. Each form has one or more icons in the top right corner that indicate for which funding stream the form must be completed. For example, the "Screening and Assessment" form should be completed by applicants for Head Start/Early Head Start, Preschool for All and Prevention Initiative (HS PR), while the "IFSP and Case Management" form is only for those applying for Prevention Initiative funding (P).

Site Level form: It is very important to note that the Site Level Community and Program Information Sheet <u>must</u> be completed for each individual site where services are proposed to be provided. (In the case of Family Child Care Home networks or home visiting programs, the "site" is the office out of which program staff will operate.) Applicants may complete and save multiple copies of these pages, print them out, and include them in the submitted application package in hard copy.

Additional Pages: A set of additional pages is provided at the end of the application package. If your response to a question exceeds the space allowed in the text box, note that the additional information is provided in the additional pages. Each question must be clearly marked on the additional pages to ensure the application reviewer is able to find the information. Each application is limited to a total of 5 additional pages of single-spaced text.

Note: **Detailed application and submission instructions** for each of the funding streams (Head Start, Early Head Start, Preschool for All, and Prevention Initiative) are included in the individual Request for Proposal Announcements.

Application Cover Sheet for Head Start/Early Head Start

	☐ Head Start or ☐ Early I	Head Start
Agency Name:		
Address:		
Contact Person's Title:		
Phone Number:	Email:	
Authorizing Official/Bo	ard Chair:	
CEO/Executive Directo	r:	
Chief Financial Officer:		
Policy Committee Chai	r (if applicable):	
Head Start Director:		
Type of organization (Program Model(s)(check all that apply):
☐ Not for Profit	☐ Faith-Based Organization	☐ Center-Based
☐ For profit	☐ Higher Education	☐ Home-Based
☐ Charter School	☐ Contract School	☐ FCCH Network
□ Other:		☐ Other
	en proposed to be served:	
·	ad Start) Funding Request:	\$
Required Minimum No	n-Federal Share (@ 1/3 of HS funds):	\$
Total Project Cost		\$
Maximum Administrat	ive Cost (10% of Total Project Cost):	\$
TO THE BEST OF MY KN	IOWLEDGE AND BELIEF, ALL DATA IN TH	IIS APPLICATION ARE TRUE AND CORRECT.
THE DOCUMENT HAS E	BEEN DULY AUTHORIZED BY THE GOVER	RNING BODY OF THE APPLICANT AND THE
APPLICANT WILL COMI	PLY WITH ALL THE ATTACHED ASSURAN	ICES IF AWARDED ASSISTANCE.
Name of Authorized A	gency Official:	Title:
Signature:		Date:
Name of Parent Policy	Committee Chair (if applicable):	
Signature:		Date:

Application Cover Sheet Preschool for All/Prevention Initiative

Agency Name:							
Address:							
FEIN (Taxpayer ID #): _							
Primary Contact:							
Contact Person's Title:							
Phone Number:	Email:						
Type of organization (check all that apply):						
☐ Not for Profit	☐ Faith-Based Organization						
☐ For profit	☐ Higher Education						
☐ Charter School	☐ Contract School						
□ Other:							
Total number of child	ren proposed to be served in Prevention Initiative	:					
Total number of child	ren proposed to be served in Preschool for All:						
otal budget request for Prevention Initiative: \$							
otal budget request for Preschool for All: \$							
Name of Authorized A	Agency Official (e.g., CEO):						
Signature of Authorize	ed Agency Official:	Date:					

Site Level Community and Program Information Sheet







Complete for each proposed site

Agency/Applicant:
Site Address:
This site is a: □ Licensed center □ School □ Other (describe):
Number of classrooms: Preschool (3-5) Two yr olds: Birth to 2 yr olds:
What geographic area will this site serve? Describe boundaries or, if applicable, describe where currently enrolled families live. (NOTE: Applicants will not be required to serve only families from the geographic area they describe.)

Needs Assesment information—use Chicago Community Needs Summary Tool to complete.

Please indicate the addresses and radii that you used in the Chicago Community Needs Summary Tool. For each geographic area or "bubble" (i.e., each selected address and its radius), indicate the approximate percentage of participants in your program(s) at this site that you anticipate will come from that geographic area. (This percentage is not entered in the Needs Assessment Summary Tool, but will be helpful for the reviewers in understanding your proposed service area)

Note: You may choose up to five areas, but many programs will find that one or two areas will be sufficient to encompass their main recruitment area.)

Addresses Entered	Radius Selected	Approximate % of participants at this site that will come from this area (Must total 100%)
1.		
2.		
3.		
4.		
5.		



Statistics from Chicago Community Needs Summary Tool (see instructions on tool)

		Combined area	Area 1	Area 2	Area 3	Area 4	Area 5
Number of children ages birth through two							
Number of children ages 3 and 4							
Children under age five in	Number						
deep poverty (under 50% FLP)	Percent						
Children under age five in	Number						
poverty (under 100% FPL)	Percent						
Children under age five in	Number						
low-income families (unde 185% of poverty level)	Percent						
Children born to women	Number						
between 15 and 19 years old	Percent						
Children entering kindergar- ten who speak a language	Number						
other than English at home	Percent						



Describe any other factors about the community to be served that informed the proposed program model. This may include the prevalence of risk factors and/or community characteristics such as low birth weight births, parental education levels, teen births, community violence, poor academic outcomes for children in the community, access to transportation, and other factors relevant to early childhood programming. Note: you may use data other than those provided in the Needs Summary Tool, including the characteristics of the children you currently serve.



Program Model(s) Proposed—indicate number of children to be served in each model at this site.

Birth to Three		Preschool Age—3 to 5 years		
# to be served			# to be served	
Early Head Start Only		Head Start Only		
Center based		Center based part day (Hours/day:; Days/week:)		
Home based		Center based full day (Hours/day:; Days/week:)		
Family Child Care Network		Family Child Care Network		
		Home Based		
		Locally Designed Option		
Prevention Initiative Only		Preschool for All Only		
Home Visiting		Center based part day (Hours/day:; Days/week:)		
specify model:		Enhanced PFA—full school day 5 days/wk		
Blended /Braided Funding Model		Blended /Braided Funding Model		
PI Center Based (w/ CCAP)		PFA plus CCAP—full day, full year		
EHS Center Based with CCAP		Head Start plus CCAP—full day, full year		
PI + EHS + CCAP—full day, full year		Head Start plus PFA (specify: hours per day, days per year)		
		Head Start + PFA + CCAP—full day, full year		

Describe why the program model(s) are being proposed for this site (i.e., how they will meet identified community needs).

Describe any unique features of the program or quality add-ons (e.g., Doula services) that will be provided at this site, and describe how they address community need.

Attach a sample daily schedule for each center-based model (e.g., part-day preschool, full-day toddler class-room, etc.).

Αp	plicant:
	Home Visiting Schedule Description HS PI
	Complete only if proposing a home based/home visiting program
	For entire proposed home-visiting program
1.	Describe the home visiting schedule that you will be using, including frequency of visits and length of each visit. If this schedule of visits will vary according to participants' needs or length of time in the program, explain how the frequency of visits will be determined for each participant. Include whether home visits will be scheduled on evenings and weekends if necessary to meet parents' scheduling needs.
2.	How often will participants (parents and children) be brought together for socialization/parent groups?
	☐ Weekly ☐ 2/month or Bi-weekly ☐ Monthly ☐ Other:
3.	How many parents will be in each parent group, on average?
4.	Describe a typical socialization/parent group session.
5.	Will transportation be provided for socialization/parent groups? \square Yes \square No



6. How will your agency ensure that the home visiting program is integrated into the agency, including ensuring that parents participate in parent involvement activities?

Applicant:

Family Child Care Home Networks



Complete only if proposing a Family Child Care Home Head Start or Early Head Start program option

1. Briefly describe your organization's Family Child Care Homes Network policy and procedures, including how homes are recruited and supervised/monitored to ensure children are screened in a timely fashion and that services meet Head Start Program Performance Standards, especially in the areas of education, health, disabilities, and family community partnerships.

2.	How will your development?	organization	ensure	that	the	Family	Child	Care	Home	providers	receive	ongoing	professional

Applicant:	

Head Start/Early Head Start Delegate Agency Summary

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Proposed Head Start Enrollment					
Site or Network Name	Address	Center Based Part Day	Center Based Full Day	Home Based	FCCH Network
TOTAL					

Proposed Early Head Start Enrollment					
Site or Network Name	Address	Center Based Full Day	Home Based	FCCH Network	Pregnant Women
TOTAL					

Attach additional sheets if needed

Ap	plicant:
	Recruitment, Selection, Enrollment and Attendance HS PFA PI
1.	Describe your organization's system for recruiting children, including how you will recruit children whose families have especially high needs (e.g., children with multiple risk factors including low parental education, chronic health conditions, teen parents, and other factors) and children with disabilities.
2.	Describe how you will verify eligibility for the program (check all that apply).
	Age: ☐ Birth certificate ☐ Other (specify:)
	Residence in Chicago:
	Income: ☐ CCAP qualification process ☐ Pay stub ☐ Tax Return
	☐ Other (specify:)
3.	Will you conduct a parent interview as part of the application process for program participants?
	☐ Yes ☐ No
4.	Will this interview be done in the parent's native language (or through a translator)
	if the parent is not fluent in English? ☐ Yes ☐ No



5. How will your organization prioritize program applicants to ensure that the needlest children are enrolled? If you have a "point system" for evaluating need, include a copy in the appendix.

6. Center-based and Family Child Care Home programs: Describe how your agency will monitor child attendance and the policies and procedures you will use to address and improve any instances of chronic absenteeism.



7. Home based/home visiting programs: Describe the steps that will be taken to encourage families to participate in home visits and socializations/parent groups regularly, remain in the program, and allow sufficient time to make sustainable changes.

8. For Head Start applicants only: Describe how your agency will ensure that any child openings are filled within 30 days.

Applicant:			
	iculum for Child	lren	HS PFA PI
Both DFSS and CPS require that programs implem Early Learning Standards (which are aligned with t Programs may supplement their primary curriculu support children's achievement of identified school	the Head Start Child I um with specific curri	Development and Early Lea	rning Framework).
Describe how your program has developed or infants and toddlers you will serve, including h		=	
2. Specify what curriculum your program will use	ے		
For infants and toddlers (if applicable):			
For preschool age children (if applicable):			
Please list any supplemental curricula or quality	enhancement mate	rials you will use.	
Name	Age Range	Focus (e.g., litera	acy, math)



3. Describe how your organization's school readiness goals will be used to guide instruction and how these goals are integrated into the curriculum and supplemental curricular materials you will use. Include in your description how your curriculum supports development in all domains included in the Illinois Early Learning Standards and the Head Start Child Development and Early Learning Framework.

4. For center-based and family child care homes: Describe how you will ensure that children engage in appropriate physical activity each day, including structured and guided physical activity, and that screen viewing time will be limited in accordance with the Joint Resolution of the City of Chicago Department of Public Health Commissioner and Chicago Board of Health on Chicago Child Day Care Center Standards (See www.cityofchicago.org/dam/city/depts/cdph/policy_planning/Board_of_Health/PP_ResolutionChgoChildDay Care 1109.pdf).

Αp	pplicant:	
	Scr	eening and Assessment HS PFA PI
1.	Who will conduct developmental screening	ngs for the children enrolled in your program? (Check all that apply)
	Center-based /FCCH 0-3	Center-based /FCCH 3-5
	☐ Teacher	☐ Teacher
	☐ Infant-Toddler Specialist	☐ Supervisor (specify:)
	☐ Education Manager	☐ Education Manager
	☐ Other (specify:) Other (specify:)
	Home Based/Home Visiting	
	☐ Home Visitor ☐ Education Manag	ger/Supervisor Other (specify:)
2.	Who will conduct vision and hearing scree	ening?
	, and the second	
3.	How will your agency ensure that all requi	ired screenings are completed within 45 days of a child's enrollment?
4.	Will parent permission be obtained for all	screenings and assessments? Yes No
5.	How will results of developmental, vision,	and hearing screening be communicated to parents?
6.	How will information obtained through so	reenings inform services for children?



7. Who will complete the on-line assessments for the children enrolled in your program? (Check all that apply)

Center-based /FCCH 0-3	Center-based /FCCH 3-5	
☐ Teacher	☐ Teacher	
☐ Infant-Toddler Specialist	☐ Supervisor (specify:	_)
☐ Education Manager	☐ Education Manager	
☐ Other (specify:) Other (specify:	_)
Home Based/Home Visiting ☐ Home Visitor ☐ Education Manager/S	Supervisor Other (specify:	_)

8. How will the results of the child assessments be communicated to parents?

9. How will the results be used to individualize instruction for children? (If you have a home based program, also describe how the results will be used to individualize your work with parents).



Question 9 continued.

Applicant:	

Children with Disabilities







1. Describe how children with suspected developmental delays and/or disabilities will be identified, including how both screening results and observations of children in the classroom will be used. Describe how you will ensure these children receive appropriate evaluation for special education services.

2. Describe how your program will support children who have Individualized Education Plans (IEPs). Include how you will collaborate with parents, therapists, and others to ensure students' needs are met.

Applicant:	
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Parent Engagement and Support







- 1. Describe your organization's plan to involve parents and families in their children's development and education. Include how you will ensure that:
 - Communication between home and the program will be regular, two way, meaningful, and when appropriate, in the parents' native language.
 - Parenting skills will be promoted and supported.
 - Parents will be supported in playing an integral role in assisting student learning.
 - Parents will be welcomed in the program, and their support and involvement will be sought.
 - Parents will be full partners in the decisions that affect children and families.



Question 1 continued.



2.	List any parenting curricula or parent education materials your program will use.
3.	Describe how your organization will ensure the cultural appropriateness of parent engagement services.
4.	For Prevention Initiative only: Indicate the research-based parenting curriculum that will be used to address the
	seven designated areas of instruction listed below: a. Child growth and development, including prenatal development.
	b. Child birth and child care.
	c. Family structure, function and management.
	d. Prenatal and postnatal care for mothers and infants.
	e. Prevention of child abuse.
	f. The physical, mental, emotional, social, economic and psychological aspects of interpersonal and
	family relationships.
	g. Parenting skill development.
	☐ Parents as Teachers
	☐ Healthy Families
	☐ Baby Talk
	☐ Other (describe:)
Lic	t any supplemental curriculum materials that will be used in the program

This section to be completed by Head Start/Early Head Start applicants only



5. Describe your organization's policies and procedures for ensuring that families have opportunities to set and achieve education, health, career, well-being, and/ or other goals.



6. Describe the policies and procedures your organization has in place to ensure that families receive home visits as required for each program option and that those visits impact family planning and/or the child's education when appropriate.

Applicant:	
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IFSP/FPA and Case Management





For Prevention Initiative and Head Start/Early Head Start Applicants Only

Prevention Initiative programs serving infants and toddlers and all Head Start and/or Early Head Start are required	to
develop Individual Family Service Plans (or Family Partnership Agreements) with each family. In addition, Preventic	n
Initiative programs must provide case management services.	

☐ Check here if your Prevention Initiative program will only serve children over age two; otherwise complete the questions below.

Individual Family Service Plans or Family Partnership Agreements

1. Describe how the needs of the family enrolled in the program will be assessed and how this information will be used to develop an Individual Family Service Plan or Family Partnership Agreement.

2. Describe how parents and families will be involved in making decisions regarding the goals and outcomes of their Individual Family Service Plan or Family Partnership Agreement.



3. Describe how parents and families will be involved in making decisions regarding the goals and outcomes of their individual Family Service Plan or Family Partnership Agreement.

Case Management Services

4. Describe how the program will coordinate the Individual Family Service Plan or Family Partnership Agreement with plans that other community service providers have developed with or for the family.





5. Describe the system for referring families to other service providers and following up on these referrals.

Applicant:	

Community Partnerships

HS





1. List the partnerships your organization has, and briefly describe the services to be provided by these partners to participants

Organization	Services provided	Formal Written Agreement? (Yes/No)

Attach additional page if needed.

2. Describe how your agency will coordinate with other early childhood programs in the community to ensure that the maximum number of children receive high quality early learning services.

Applicant:	

Transitions







- 1. Describe your organization's policies and procedures for facilitating transitions:
 - into the program;
 - between program options and/or classrooms; and
 - out of the program into other early childhood programs if child leaves before kindergarten.

2. For programs serving preschool-aged children: Describe your organization's approach to supporting children's transition into kindergarten.

For programs serving preschool-aged children: List the schools that children transitioning into kindergarten from your program most commonly attend. Indicate whether you have a formal collaboration (including a written plan) with each for facilitating children's transition.

School	Address	Formal collaboration?



3. For programs serving infants and toddlers: Describe how you will ensure that children aging out of your program will be enrolled in a high quality early childhood program at age three (i.e., the school year when they are at least three by September 1).

Health Services: Health, Oral Health, Mental Health, and Nutrition



for Head Start/Early Head Start Applicants

Optional for Preschool for All/Prevention Initiative Applicants

Medical Health Care:

- 1. Describe your organization's policy and protocol for ensuring that within 90 days of entry into the program:
 - all children and families have medical homes;
 - they receive follow-up treatment when recommended;
 - screenings, physicals and immunizations are up-to-date and recorded; and
 - parents are provided with information and educational opportunities about child health.

Describe any linkages your organization has with community health providers through which Head Start children and families will receive needed services (refer to Community Partnerships Form as applicable).



Oral Health Care:

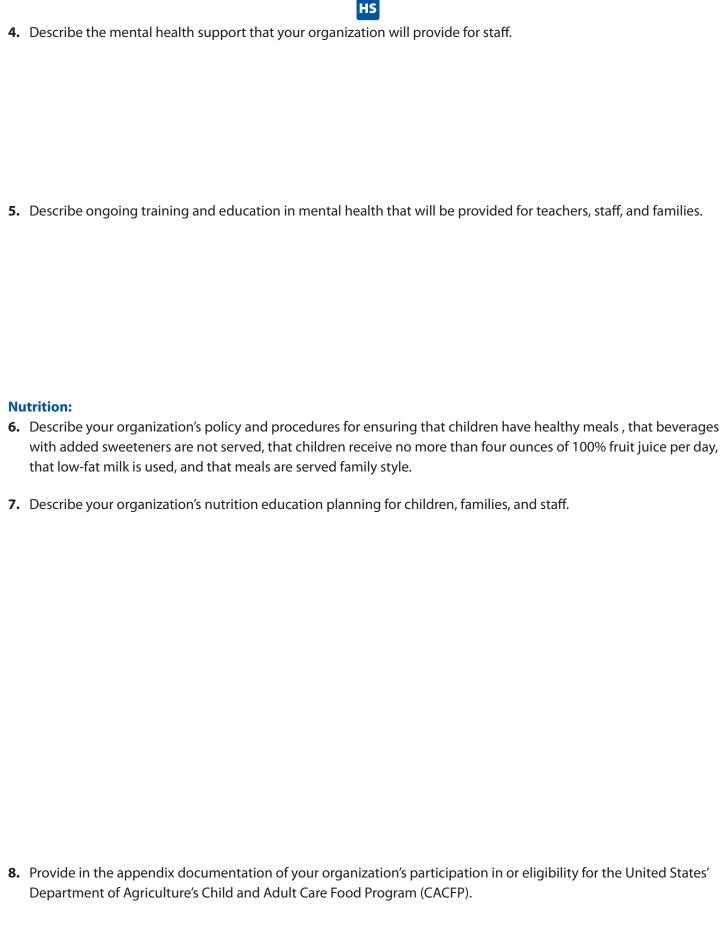
- 2. Describe your organization's policy and protocol for ensuring that within 90 days of entry into the program:
 - all children and families have dental homes;
 - they receive follow-up treatment when recommended;
 - screenings and oral health records are up-to-date and recorded; and
 - parents are provided with information and educational opportunities about the importance of oral health.

Describe any linkages your organization has with community oral health providers through which Head Start children and families will receive needed services (refer to Community Partnerships Form as applicable).

Mental Health:

3. Describe your organization's policy and procedures for ensuring that children and families with mental health needs are observed, and, if necessary are referred to mental health professionals. Describe any linkages your organization has with community mental health providers through which Head Start children and families will receive needed services (refer to Community Partnerships Form as applicable).





Staff Qualifications







Support Staff and Supervisory Staff

Title	Education	Experience	Certification(s) if any	Other qualifi- cations if any	Salary Range	Responsibilities
Example: Health Coordinator	LPN or RN	2 yrs pediatric care	LPN or RN	none	\$30-35,000	Maintain health records, conduct hearing/vision screening, conduct health checks on children, consult with teachers and family workers on health issues

Attach additional pages if needed.



Direct Service Staff Qualifications (classrooms staff, home visitors, family support workers)

Title	Education	Experience	Certification(s) if any	Other qualifi- cations if any	Salary Range	Notes (optional)
Example: Teacher, preschool- bilingual classrooms	B.A. in ECE or equiv.	None required, 2 yrs preferred	Type 04 with bilingual endorsement	Bilingual in Spanish/ English	\$38-45,000	10 months per year; only at XYZ site

Attach additional pages if needed.

Human Resources: Staffing Pattern, Supervision, and Professional Development Form

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1. Provide an organizational chart in the Appendix.

Staffing pattern for classrooms

2. Indicate the staffing pattern for classrooms below. (If staffing pattern varies across the day or across sites, add rows to describe each pattern.)

Age of children	What part of day (or all day/entire class time)	Maximum # of children	Staff present by title	Notes
Example: 6w-15 m	Entire day	8	Bilingual in Spanish/English	Only at the XYZ site

3. Describe your organization's system to ensure that qualified staff are always in the classroom with children, including provisions for substitute teachers and aides and for filling staff vacancies in a timely manner.

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Caseloads for home visitors and family support staff (complete if applicable)

4. Indicate the caseloads for staff below. (If staffing pattern varies across sites, add rows to describe each pattern.)

Staff position title	Average Caseload	Maximum Caseload	Notes

Supervision

5. Describe how program managers (e.g., site administrators, program area coordinators, etc.) will supervise the program. Include a description of how often direct service staff (teachers, home visitors, and family support staff) will meet individually or in a group with their supervisor.



Staff Recruitment

6. Describe your organization's plan to attract and retain qualified staff who have the ability to implement a high-quality, comprehensive program.

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Professional Development

7. Applicants with center-based and/or Family Child Care Home programs: Your organization must have a plan for implementing a system of regular observation of classroom/FCCH quality, focusing on teacher-child interaction.

What tool(s) will you use to conduct observations? (Check all that apply)

Instrument	Who will complete rating?	How Often?
Preschool Classrooms		
CLASS		
ELLCO		
ECERS		
Other (Specify:)		
Infant-Toddler Classrooms		
Toddler CLASS		
Infant CLASS (when it becomes available)		
ITERS		
Other (Specify:)		
Family Child Care Homes		
FFCERS		
Other		
(Specify:)		

8. Describe how information from these observations will inform your agency's professional development efforts.



- **9.** Will your staff participate in professional development offered by DFSS and/or the CPS Community Partnership Program? ☐ Yes ☐ No
- 10. Describe your plan for providing substitutes so that staff can attend professional development activities.

11. Describe other specific professional development activities that will be provided to meet the staff members' individual needs, including collaborations with other organizations. Include how your agency will ensure that each staff member has a written, individualized professional development plan.



12. Describe how your organization's professional development plan will address issues of language and cultural diversity within your program(s).

Organizational History and Experience Form







1. Give a brief history of your agency. Include evidence that demonstrates familiarity with the neighborhoods and families your organization serves.

2. Describe your organization's past experience and accomplishments in providing service to young children.



3. List any accreditations or other standards that your organization meets, including, if applicable, each center's rating in the Quality Rating System. (Attach evidence of these credentials in your appendix.)

Center Name & Address	Accreditation	QRIS Rating

Agency-level accreditations (please list)

- **4.** Provide in the appendix:
 - A copy of your DFCS license (or proof of license-exempt status) for each proposed site.
 - If you are a current DFSS Head Start delegate or partner agency, include a copy of your most recent performance letters from DFSS.

Note: reviewers for PFA/PI may have access to the last three years of Community Partnership Program records on the performance of existing programs.

5. Optional: Provide an explanation of any past negative findings by DFSS and/or CPS and how these issues have been addressed in your program.







6. Provide a brief biography (2-5 sentences) of your organization's key leadership staff, including the head of the organization, chief fiscal officer, chief program officer, and other leadership staff that will be responsible for ensuring the program is effectively administered. Include a 1-2 page resume (or job description if position is vacant) for each in the appendix.

Applicant Name:	

Record-Keeping, Monitoring and Self-Assessment







1. How will your program maintain records for participating children and families? Check all that apply. (Note: Items in italics are applicable only to Head Start/Early Head Start applicants.)

Paper Files	Computerized Management Information System (Specify: ☐ COPA ☐ Other:)
Enrollment records	Enrollment records
Eligibility documentation	Eligibility documentation
Immunizations and physicals	Immunizations and physicals
Dental exams	Dental exams
Records of referrals & follow up	Records of referrals & follow up
Screening results	Screening results
Assessment results	Assessment results
Family Partnership Agreement	Family Partnership Agreement
Attendance	Attendance
Records of staff meetings regarding individual child/family	Records of staff meetings regarding individual child/family
Bi-annual home visits for children enrolled in center-based and family child care home programs	Bi-annual home visits for children enrolled in center-based and family child care home programs
IEP/IFSP	IEP/IFSP
Case Notes	Case Notes
Lesson Plans	Lesson Plans
Staff qualifications	Staff qualifications
Professional development plans	Professional development plans
Staff meeting minutes	Staff meeting minutes
Board meeting minutes and approvals	Board meeting minutes and approvals
Parent Policy Committee meeting minutes and approvals	Parent Policy Committee meeting minutes and approvals
Trainings for Board, Parent Policy Committee, and parents	Trainings for Board, Parent Policy Committee, and parents



2. Describe your system for ensuring that reports on program progress (both service delivery and child and family outcomes) are provided to management, governing bodies, and parents, and are available for review by DFSS and/or CPS.

3. Describe how your organization will ensure that all facilities meet health and safety standards.



4. Describe how your organization will address in a timely fashion any potential or actual non-compliances with program standards or requirements that are identified through your monitoring systems.

5. Describe how your agency will review progress towards school readiness goals and family outcome goals at least annually, including who will be involved in the review process.



6. Describe the process by which an annual self-assessment of both program implementation and child and family outcomes will be used to develop an annual program improvement plan.

Applicant Name:	
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Governance



For Head Start/Early Head Start Applicants Only

1. Describe the systems your organization has in place to ensure that your organization's governing structure is in accordance with best practices. Include in this discussion how board members are chosen, what professional development and training board members receive, and what role they play in your organization's decision-making, fund-raising, and parent, family, and community engagement agenda.



2. Describe how your organization will involve families, parent committees, policy councils, and/or governing bodies in the oversight and decision-making necessary to maintain and continuously improve the quality of your program(s).

Applicant Name:	
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Board of Directors







List the members of your organization's Board of Directors

Name	Title & Affiliation	Board Committees and/ or Office (if any)	Expertise/ Qualifications/Notes

Attach additional pages if necessary.

Applicant Name:	
Fiscal Capacity HS PFA P	1
Section I: Audit	
Regarding your organization's last fiscal audit:	
Did your latest completed audit include a qualified audit opinion? \square Yes \square No	
If yes, what was the qualified audit opinion?	
Has the qualified opinion(s) been completely resolved? ☐ Yes ☐ No	
If no, explain why the qualified opinion has not been completely resolved.	
Did your last completed audit include any disallowances of questioned costs? ☐ Yes ☐ No	
If yes, what were the disallowances or questioned costs?	
,,	
Have the disallowances been completely resolved? ☐ Yes ☐ No	
If no, explain why the disallowances have not been completely resolved.	
Did your last completed audit include any internal control or audit compliance findings? ☐ Yes ☐ No	
If yes, what were the internal control or audit compliance findings?	
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	HS PFA PI
	Have the internal control or audit compliance findings been completely resolved? \square Yes \square No
	If no, explain why the internal control or audit compliance findings have not been completely resolved.
Di	d any of your organization's last three fiscal years end with an overall negative balance? \square Yes \square No
	If yes, explain the reasons for the negative balance and how your organization has corrected the situation.

Section II: Fiscal Policies and Procedures

- How does your agency manage its fiscal operations?
 Internal staff (Provide a resume of your chief fiscal officer in the appendix)
 External contractor (Provide a summary of the contractor's qualifications in the appendix)
- 2. Describe your organization's policies and procedures to ensure adequate fiscal monitoring and internal controls.



3.	Describe your organization's approach to allocating costs across revenue streams.

4. Head Start/Early Head Start Applicants Only:

Does your organization have sufficient cash reserves or other resources to operate the proposed program(s) for at least three months prior to receiving reimbursement? \square Yes \square No Provide evidence of these resources in the appendix.

5. Optional: Describe how your agency will use private or foundation contributions (cash or in-kind) to help enhance the quality of your program.

Applicant:	

Head Start/Early Head Start Budget Narrative

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1. Please indicate Head Start (or Early Head Start) costs and how they will be determined across the following categories.

a. Personnel:

Title	Number of FTE	Months/Year	Average Annualized Salary	Total
				\$
				\$
				\$
				\$
				\$
				\$
				\$
				\$
				\$
				\$
				\$
				\$
				\$
				\$
				\$
				\$
				\$
				\$
Total				\$

b. Fringe Benefits (complete all that are applicable):

	Percentage of salary	Amount
FICA		\$
Unemployment Insurance (FUTA & SUTA)		\$
Worker's Compensation Insurance		\$
Medical and/or Dental Insurance		\$
Life and/or Disability Insurance		\$
Pension/Retirement Contribution		\$
Other (describe:)		\$
Total		\$

c. Supplies: \$

ltem	Explanation and/or cost calculation	Amount
		\$
		\$
		\$
		\$
		\$
		\$
		\$
		\$
		\$
		\$
		\$
		\$
		\$
Total		\$

d. Contractual Partners:

Partner	Explanation of services to be provided (incl. number of children to be served, if applicable)	Amount
		\$
		\$
		\$
		\$
		\$
		\$
		\$
		\$
		\$
		\$
		\$
		\$
		\$
Total		\$

e. Other Expenses: \$

ltem	Explanation and/or cost calculation	Amount
		\$
		\$
		\$
		\$
		\$
		\$
		\$
		\$
		\$
		\$
		\$
		\$
Total		\$

2. Provide a breakout by funding source of matching cash and/or in-kind resources. The total of the matching resources must equal at least 33% of the amount requested from DFSS for Head Start and Early Head Start services.

Cash/In-Kind	Funding Source	Expense (Describe)	Amount per year
			\$
			\$
			\$
			\$
			\$
			\$
			\$
Total			\$

3. Provide an estimate of the total additional funding from these sources that will be used to support the program, if applicable:

Funding Stream	Anticipated Amount per year
Child Care Assistance Program (CCAP)	\$
Preschool for All from CPS (proposed)	\$
Prevention Initiative from CPS (proposed)	\$
USDA Child & Adult Food Program	\$

Appendix List Form

Check all that are attached:	HS/EHS	PFA	PI
Head Start/ Early Head Start Budget Summary (SF 424a)			
Proof of non-profit status, if applicable			
Copies of child care licenses (or evidence of license-exempt status or certification that facilities meet school board regulations for nonpublic school sites)			
Proof of accreditation(s) and/or Quality Rating System rating(s)			
Organizational chart			
Resumes of key agency leadership staff (or job descriptions if position is vacant)			
Independent Auditor's Report and audited balance sheet for most recent three fiscal years			
Board of Director's approval for applications			
Parent Policy Committee approval for application (if current Head Start/Early Head Start delegate)			
Evidence of sufficient cash reserves or other resources to operate the proposed program for at least three months prior to receiving reimbursement			
Documentation of participation in or eligibility for the UDSA Child & Adult Care Food Program			
Certificate of Insurance			
Copy of official Articles of Incorporation for organization			
Performance letter from DFSS for most recent year (if current delegate)			
Letters of commitment from proposed child care partners, if applicable			
CPS Certifications and Assurances			
Letters of support (optional—maximum of five)			

