



DEPARTMENT OF HOUSING AND ECONOMIC DEVELOPMENT  
CITY OF CHICAGO

May 10, 2012

Mr. Eric Kachin  
Senior Manager-Cost Containment  
Accretive Health  
401 North Michigan Avenue, Suite 2700  
Chicago, Illinois 60611

**Re: PROJECT CLOSE OUT**  
**Project Completion Status: 100%**  
**Project Type: HED/TIF**  
**Project Name: Accretive Health**  
**Project Address: 231 South LaSalle Street**  
**General Contractor: Skender Construction**

Dear Mr. Kachin:

The above-referenced project is subject to prevailing wages, Local Hiring and MBE/WBE ordinances as applicable under the Redevelopment Agreement. As of the date of this letter, there are no outstanding compliance issues for this project.

This development has met the compliance requirements. We appreciate your time and effort in the successful completion of this project. We look forward to working with you on future developments.

Sincerely,

Bill Povalla  
Assistant Commissioner

cc: Collins Whitfield  
Skender Construction

B. Povalla  
B. McKenna  
C. Hastings  
C. Loggins  
T. Rodriguez  
J. Worthy  
File