

WE ARE FAMILY! DOING BUSINESS WITH SISTER AGENCIES (CPD & CTA)

DPS Workshop Series | Hosted by: Jackie Umbles



The Department of Procurement Services is committed to Communications and Outreach, which is key to keeping citizens informed of bid opportunities, new programs, and innovations.

Also, ensure that you download a copy of our most recent **Consolidated Buying Plan**. This is a 15-month forecast including hundreds of upcoming opportunities for 12 city agencies. To download, go to: www.chicago.gov/dps.

We encourage you to follow us on our website www.chicago.gov/dps for the latest news, updates, and our calendar of events. Go online, www.chicago.gov/DPS and click on the letter icon and sign-up for our Email Newsletter: DPS Alerts full of news that you can use.

Follow us on social media to stay informed:

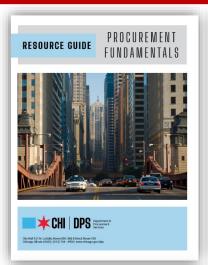
- Facebook: www.facebook.com/ChicagoDPS
- Twitter: www.twitter.com/ChicagoDPS
- LinkedIn: www.linkedin.com/company/chicagodps
- Youtube: www.YouTube.com/ChicagoDPS
- NOTE: Legal advertisements for the City of Chicago Department of Procurement Services (DPS) appear in the Chicago Tribune. Information about DPS contracting opportunities will be available at www.chicago.gov/bids.

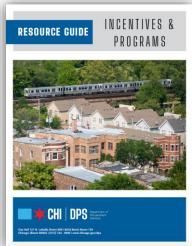
Welcome

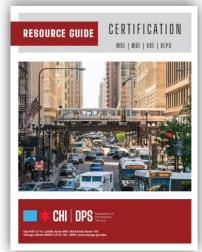


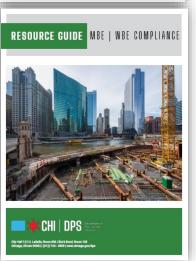
RESOURCE GUIDES

- DPS has published a four-volume set of Resource Guides, expanding on the guiding principle of transparency.
- The Resource Guides were divided into key areas of the procurement process:
 - > Contract Administration
 - > Incentives and Programs
 - Certification
 - Compliance
- Download now at www.chicago.gov/dpsguides













Today's Workshop

- Everyone is muted upon entry for the presentation portion of the workshop
- We ask that you hold your questions to the end of the presentation. You can use the chat feature to type out your question and the speaker will answer the questions at the end of the presentation.
- To Send a Question: Use only the Q & A panel to ask your question. Do not use the chat panel
 - Use the Q & A panel on the right side of your screen.
 - In the Send to or To drop-down list, select the recipient of the message.
 - Finter your message in the chat text box, then press Enter on your keyboard.

Note: If you join a meeting, session, or event in progress, you can see only the Q & A that participants send after you join.



DEPARTMENT OVERVIEW

DPS is the contracting authority for the procurement of goods and services for the City of Chicago. We work together as a team and with our customers to guarantee an open, fair, and timely process by establishing, communicating and enforcing superior business practices.



We are Family! Doing Business with Sister **Agencies** is aimed to assist the vendor community in learning how to navigate processes related to government procurement. Our hope is that the business community can garner resources and insight into detailed requirements needed for upcoming contracting opportunities.

OUR GOALS AT A GLANCE



WE ARE FAMILY! DOING BUSINESS WITH SISTER AGENCIES (CPD & CTA)

Today's Workshop | Presented by: Chicago Park District and the Chicago Transit Authority









CHICAGO PARK DISTRICT DEPARTMENT OF PURCHASING



GROW YOUR BUSINESS with the CHICAGO PARK DISTRICT

DEPARTMENT OF PURCHASING

The Chicago Park District purchases millions of dollars of goods and services annually.

Our transparent process ensures fairness, competition and best value. Visit us online or contact us today to learn more about our new and expanding business opportunities.

Contact Us:

541 N. Fairbanks | Chicago, IL 60611 (p) 312.742.5380 | (f) 312.742.5326 compliance@chicagoparkdistrict.com

Office Hours: 9 a.m. to 5 p.m. (Mon - Fri) | Closed (Sat-Sun)



WANT TO LEARN MORE? VISIT OUR WEBSITE TODAY!

www.chicagoparkdistrict.com/doing-business/purchasing

Online Resourses:

- Download current solicitations (e.g. Invitation for Bids, Request for Proposals, and Request for Qualifications).
- 2. View a list of firms that have downloaded an IFB, RFP, or RFQ in real time.
- 3. View and download any bid tabulation and the line item bid from each bidder.
- 4. View and download active contracts.
- 5. View the list of anticipated procurement opportunities.
- 6. View the list of firms in our RFQ Pools.
- 7. View and download the General Conditions for our IFBs, RFPs, and RFQs.
- 8. Register your firm in the CPD's vendor database.
- 9. Link to the city sister agencies.
- 10. Link to the MBE/WBE assist agencies.

The Department of Purchasing procures most of the goods and services needed by the Park District. On occasion, their interest in best value leads them to purchase goods and services through contracts with the City of Chicago and other sister agencies. In regards to construction services, the Public Building Commission may bid and build some of the Park District's construction projects. The Chicago Park District is interested in green procurement and increasingly seeks eco-friendly products and services. The Chicago Park District is committed to identifying and working with MBE/WBE firms.

The Department of Purchasing complies with the Code of the Chicago Park District, local, state, and federal laws and regulations throughout the procurement process. For more information about your Chicago Park District, visit www.chicagoparkdistrict.com or call 312,742,7529 or 312,747,2001 (TTY).

CHICAGO PARK DISTRICT DEPARTMENT OF PURCHASING



- Director of Purchasing
 - Mark Reed
- Deputy Director of Purchasing
 - Kareem Burgess
- Purchasing Manager
 - Melanie O'Brien
- Compliance Officers
 - Michelle Parker
 - Ryan Tripp
 - Christopher Gartman
- Advanced Buyers
 - Scott Sims
 - Hugo Zapata-Martinez
 - Steve Zimnie
- Buyers
 - Guadalupe Palacios

MBE/WBE COMPLIANCE PROGRAM

The policy of the Chicago Park District establishes a goal of awarding not less than 25% of the annual aggregate dollar value of all contracts to qualified MBEs and 5% of the annual aggregate dollar value of all contracts to qualified WBEs.

Pursuant to Chapter XI, Section F, 2, a of the Code, to achieve the goals mentioned above, IFBs, RFPs, and RFQs include the requirement that the bidder or proposer commit to the expenditure of at least 25% of the MBE percentage of dollar value of the contract with one or more MBEs and at least 5% of the WBE percentage of the dollar value of the contract with one or more WBEs unless the goals have either been reduced or waived.

MBE/WBE COMPLIANCE PROGRAM

This commitment may be met by the following:

- 1. The bidder's or proposer's status as a MBE or WBE
- 2. A joint venture with one or more MBEs or WBEs as the prime contractor
- 3. Subcontracting a portion of the work to one or more MBEs or WBEs
- 4. The purchase of materials or services for the work from one or more MBEs or WBEs
- 5. The indirect participation of MBEs or WBEs in other aspects of the bidder's or proposer's business
- 6. Any combination of the above

2021 TOTAL NUMBER OF CONTRACTS

Monitored for MBE/WBE Utilization:

305

CONSTRUCTION

181

MANAGEMENT

10

MATERIALS & SUPPLIES

26

PROFESSIONAL SERVICES

88



DOUGLAS PARK ARTIFICIAL TURF REHAB

1401 S. SACRAMENTO DR. CHICAGO, IL 60623

- Specification Number:
 - o P-16008-019
- Prime Contractor:
 - Friedler Construction
- MBE Subcontractors and Participation Percentages:
 - The Moore Group 23%
 - O M. Mendoza Inc. 5%
- WBE Subcontractors and Participation Percentages:
 - Midco Electric Supply, Inc. 11%



HUMBOLDT PARK BRIDGE & RAILINGS

1440 N. HUMBOLDT BLVD. CHICAGO, IL 60622

- Specification Number:
 - o P-15000-903
- Prime Contractor:
 - o Robe, Inc.
- MBE Subcontractors and Participation Percentages:
 - Market Contracting Services, Inc. 13%
 - Sandoval Fences Corp. 40%
- WBE Subcontractors and Participation Percentages:
 - New Era Painting, Inc. 5%



LA FOLLETTE PARK ROOFS REPLACEMENTS

1333 N. LARAMIE AVE. CHICAGO, IL 60651

- Specification Number:
 - > P-15000-890
- Prime Contractor:
 - Knickerbocker Roofing & Paving Co., Inc.
- MBE Subcontractors and Participation Percentages:
 - Garth Building Products 25%
- WBE Subcontractors and Participation Percentages:
 - Mack Construction Services 5%

B2GNOW: COMPLIANCE MONITORING SYSTEM

- Tool used to monitor MBE/WBE Compliance
- Payments to vendors are downloaded into B2Gnow from Oracle on a monthly basis
- Prime is notified via the B2Gnow system of payment being reflected in B2Gnow
- Prime inputs monthly payment information for their MBE/WBE subcontractor(s)
- Subcontractors are then notified via B2Gnow that primes have entered information for them
- Subcontractors should then verify if they have received the payment which is reflected in B2Gnow
- Any discrepancies on payment is reflected in B2Gnow and Compliance Officers resolve any issues with the Prime and Subcontractors
- Compliance Officers do monthly audits to ensure compliance is being met

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PARKS V PROGRAMS & MEMBERSHIPS ▼ EVENTS ▼ PERMITS & RENTALS ▼ GET INVOLVED ▼ ABOUT US ▼

Doing Business

Purchasing

The Chicago Park District purchases millions of dollars of goods and services on an annual basis. The purchasing process is managed by the Park District's Department of Purchasing. Our open bid and solicitation process ensures fairness, competition, and best value. At times our interest in achieving the best value may lead us to participate in contracts from larger economies such as the City of Chicago, our Sister Agencies, and the State of Illinois. Besides best value, we're also very interested in green procurement, as one of the four core values at the Chicago Park District is being green, and increasingly our solicitations are either exclusively environmentally friendly or include eco-friendly products and services. All this is accomplished by complying with the Code of the Chicago Park District and the other local, state, and federal laws and regulations that guide us.

We encourage you to learn more about the Chicago Park District and to conduct business with us by participating in our contracting opportunities. Explore the following items and come back often as we are constantly updating this content:

- Contracting Opportunities Learn about current and future solicitation opportunities, download bid documents, review bids and proposal tabulations.
- · Pre-Qualified Pools Check out our list of pre-qualified vendor pools.
- Contracts Library Review our current vendor contracts.
- MBE/WBE Compliance Review MBE and WBE compliance information and access the Compliance Tracking System.
- Purchasing Process & Forms Learn about the Park District purchasing process.
- Rules, Regulations & Procedures Learn about our governing rules and regulations.
- Vendor Registration & Login Complete our vendor application to gain access to downloadable bid documents and submit a bid or proposal online. Log in here with your existing account to update your account information.

MBE/WBE Compliance – Review MBE and WBE compliance information and access the Compliance Tracking System.



OUR MAIN SITE





Chicago Park District Purchasing Information

Contracting Opportunities

RFQ Pools

Contracts Library

MBE/WBE Compliance

Purchasing Process & Forms

Rules, Regulations & Procedures

Additional Resources

Vendor Registration & Login

About the System

Learn more about this system

Information for Staff

Information for Vendors

System Information

LCPTRACKER: LABOR COMPLIANCE PROGRAM

- LCPtracker is a paperless, online system for entering Certified Payroll Reports that manage:
 - Prevailing wage administration
 - Applicable labor laws and reporting requirements
 - Women/Minority hiring
 - Community/Local hiring
- The software also assists with maintaining compliance with Davis-Bacon, state, or local prevailing wage rates
- All payrolls and associated documentation are required to be inputted in LCPtracker for awarded projects





Sign into LCPcertified

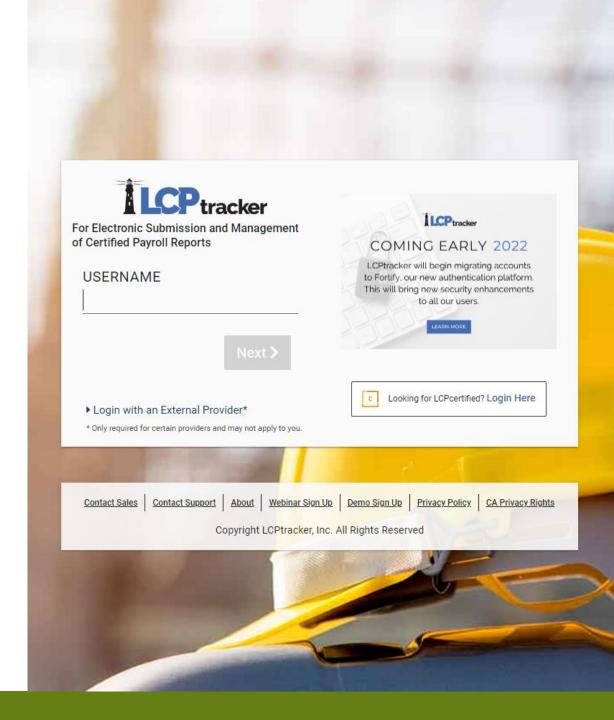
For Electronic Creation of Certified Payroll Reports

Username	ONE-CLICK
Username	INTEGRATION
Password	WITH PAYCHEX
Password	Simply click a button to start
Remember me	importing your payroll data from Paychex into
SIGN IN	LCPcertified
▶ Forgot Password?	LEARN MORE
▶ New Account	LCPcertified
TR Looking for LCPtracker? Login Here	



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Employees 🗸

Employers ©

Public Safety 9

Laws and Rules

About =

NEWS

IDOL ▶ Laws and Rules ▶ Conciliation and Mediation Division ▶ Current Prevailing Rates



Current Prevailing Rates

The rate schedules linked to on this page contain the prevailing wage rates required to be paid for work performed on or after August 16, 2022, on public works projects in each County. Pursuant to 820 ILCS 130/4, public bodies in each County that have active public works projects are responsible for notifying all contractors and subcontractors working on those public works projects of the change (if any) to rates that were previously in effect. The failure of a public body to provide such notice does not relieve contractors or subcontractors of their obligations under the Prevailing Wage Act, including the duty to pay the relevant prevailing wage in effect at the time work subject to the Act is performed.

(Click here to see archived rates)

Cook County Prevailing Wage Rates posted on 8/16/2022

Trade Title	Rg	Type	С	Base	Foreman	Overtime								
						M-F	Sa	Su	Hol	H/W	Pension	Vac	Trng	Other
ASBESTOS ABT-GEN	All	ALL	T	47.40	48.40	1.5	1.5	2.0	2.0	17.05	15.21	0.00	0.90	
ASBESTOS ABT-MEC	All	BLD	Т	39.60	42.77	1.5	1.5	2.0	2.0	14.77	13.59	0.00	0.86	
BOILERMAKER	All	BLD	T	53.66	58.48	2.0	2.0	2.0	2.0	6.97	23.69	0.00	2.67	
BRICK MASON	All	BLD	T	49.81	54.79	1.5	1.5	2.0	2.0	12.10	21.56	0.00	1,10	
CARPENTER	All	ALL	Т	52.01	54.01	1.5	1.5	2.0	2.0	11.79	24.76	1.50	0.80	
CEMENT MASON	All	ALL	T	49.75	51.75	2.0	1.5	2.0	2.0	17.08	20.74	0.00	1.00	
CERAMIC TILE FINISHER	All	BLD	Т	44.18	44.18	1.5	1.5	2.0	2.0	12.25	14.77	0.00	1.00	
COMMUNICATION ELECTRICIAN	All	BLD		47.16	50.46	1.5	1.5	2.0	2.0	12.70	14.10	1.25	1.57	0.5
ELECTRIC PWR EQMT OP	All	ALL	T	58.25	63.91	1.5	1.5	2.0	2.0	13.08	19.67	0.00	3.19	
ELECTRIC PWR GRNDMAN	All	ALL	T	45.44	63.91	1.5	1.5	2.0	2.0	10.20	15.34	0.00	2.49	
ELECTRIC PWR LINEMAN	All	ALL	Ħ	58.25	63.91	1.5	1.5	2.0	2.0	13.08	19.67	0.00	3.19	
ELECTRICIAN	All	ALL		52.05	55.69	1.5	1.5	2.0	2.0	17.65	18.30	1.25	1,92	1.5
ELEVATOR CONSTRUCTOR	All	BLD	T	62.47	70.28	2.0	2.0	2.0	2.0	16.03	20.21	5.00	0.65	
FENCE ERECTOR	All	ALL	T	46.89	48.89	1.5	1.5	2.0	2.0	13.68	17.42	0.00	0.75	
GLAZIER	All	BLD		48.75	50.25	1.5	2.0	2.0	2.0	15.19	24.43	0.00	1.70	
HEAT/FROST INSULATOR	All	BLD	Т	52.80	55.97	1.5	1.5	2.0	2.0	14,77	16.76	0.00	0.86	
IRON WORKER	All	ALL	Т	55.81	57.81	2.0	2.0	2.0	2.0	16.05	25.31	0.00	0.49	
LABORER	All	ALL	Т	47.40	48.15	1.5	1.5	2.0	2.0	17.05	15.21	0.00	0.90	
LATHER	All	ALL		52.01	54.01	1.5	1.5	2.0	2.0	11.79	24.76	1,50	0.80	
MACHINIST	All	BLD		53.18	57.18	1.5	1.5	2.0	2.0	9.93	8.95	1.85	1.47	
MARBLE FINISHER	All	ALL		38.00	51.41	1.5	1.5	2.0	2.0	12.10	19.60	0.00	0.60	
MARBLE MASON	All	BLD		48.96	53.86	1.5	1.5	2.0	2.0	12.10	21.03	0.00	0.78	
MATERIAL TESTER I	All	ALL		37.40		1.5	1.5	2.0	2.0	17.05	15.21	0.00	0.90	
MATERIALS TESTER II	All	ALL	Г	42.40		1.5	1.5	2.0	2.0	17.05	15.21	0.00	0.90	
MILLWRIGHT	All	ALL		52.01	54.01	1.5	1.5	2.0	2.0	11.79	24.76	1.50	0.80	
OPERATING ENGINEER	All	BLD	1	55.10	59.10	2.0	2.0	2.0	2.0	22.15	19.30	2.00	2.55	
OPERATING ENGINEER	All	BLD	2	53.80	59.10	2.0	2.0	2.0	2.0	22.15	19.30	2.00	2.55	
OPERATING ENGINEER	All	BLD	3	51.25	59.10	2.0	2.0	2.0	2.0	22.15	19.30	2.00	2.55	
OPERATING ENGINEER	All	BLD	4	49.50	59.10	2.0	2.0	2.0	2.0	22.15	19.30	2.00	2.55	
OPERATING ENGINEER	AB	BLD	5	58.85	59.10	2.0	2.0	2.0	2.0	22.15	19.30	2.00	2.55	
OPERATING ENGINEER	All	BLD	6	56.10	59.10	2.0	2.0	2.0	2.0	22.15	19.30	2.00	2.55	



The Chicago Park District is not a certifying agency. We accept MBE/WBE Certifications from:

- 1. City of Chicago
- 2. Cook County
- 3. The State of Illinois Department of Central Management Services (CMS)
- The Metropolitan Water Reclamation District (MWRD)
- The U.S. Government Small Business Administration (SBA)
- 6. The Chicago Minority Supplier Development Council (CMSDC)
- 7. The Women's Business Development Center (WBDC)

DEPARTMENT OF .PROCUREMENT SERVICES

CITY OF CHICAGO

MAY 0 9 2014

Jose Ramon Gonzalez Speedy Gonzalez Landscaping, Inc., DBA Speedy Gonzalez Landscaping 10624 S. Torrence Avenue Chicago, IL 60617

Dear Mr. Gonzalez:

We are pleased to inform you that Speedy Gonzalez Landscaping, Inc., DBA Speedy Gonzalez Landscaping has been recertified as a Minority Business Enterprise ("MBE") by the City of Chicago ("City"). This MBE certification is valid until 0310112018; however your firm's certification must be revalidated annually. In the past the City has provided you with an annual letter confirming your certification; such letters will no longer be issued. As a consequence, we require you to be even more diligent in filing your annual No-Change Affidavit 60 days before your annual anniversary date.

It is now your responsibility to check the City's certification directory and verify your certification status. As a condition of continued certification during the five year period stated above, you must file an annual No-Change Affidavit. Your firm's annual No-Change Affidavit is due by 03/0112015, 0310112016, and 03/01/2017. Please remember, you have en affirmative duty to file your No-Change Affidavit 60 days prior to the date of expiration. Failure to file your annual No-Change Affidavit may result in the suspension or rescission of your certification.

Your firm's five year certification will expire on 03/01/2018. You have an affirmative duty to file for recertification 60 days prior to the date of the five year anniversary date. Therefore, you must file for recertification by **01101 12018**.

It is important to note that you also have an ongoing affirmative duty to notify the City of any changes In ownership or control of your firm, 'or any other fact affecting your firm's eligibility for certification within 10 days of such change. These changes may include but are not limited to a change of address, change of business structure, change In ownership or ownership structure, change of business operations, grass receipts and or personal net worth that exceed the program threshold. Failure to provide the City with timely notice of such changes may • result in the suspension or rescission of your certification. In addition, you may be liable for civil penalties under Chapter 1-22, "False Claims", of the Municipal Code of Chicago.

Please note — you shall be deemed to have had your certification lapse and will be ineligible to participate as a **MBE** if you fall to:

File your annual No-Change Affidavit within the required time period;



VENDOR OUTREACH

- Chicago Park District's Vendor
 Networking Event hosted by the
 Department of Purchasing
 - Legal Advertisements sent to all vendors in B2G Now Compliance Monitoring System
- City of Chicago's Vendor Fairs
- University of Illinois at Chicago's Construction Summit
- Construction Industry Conference
- Assist Agencies Monthly Meetings
 - African American Construction Association
 - Chatham Business Association
 - Illinois Hispanic Chamber of Commerce
 - Latin American Chamber of Commerce

FUTURE OPPORTUNITIES

COMMODITIES CONTRACTS

- Supply & Delivery of Electrical Supplies
- Supply & Delivery of T-Shirts and Apparel

CONSTRUCTION CONTRACTS

- Rapid Response Services
- General Contractors Pool

FUTURE OPPORTUNITIES CONTINUED

PROFESSIONAL SERVICES CONTRACTS

- Onsite Waste Water Treatment and Dispersal System
- Fire Extinguisher Services
- Floral Design District Wide
- District Wide Bus Transportation Services
- Summer Day Camp Bus Transportation Services





Diversity Programs

Shanell Harmon

Responding to CTA contract opportunities

Karen Brosnan

Questions



CTA Diversity Small Business Programs

Shanell Harmon
Coordinator, Small Business Development & Outreach



CTA Diversity Small Business Programs

- Certification & Small Business Programs
- Workforce Initiatives
- Mentor/Protégé
- Technical Assistance
 - Contracting Strategies
 - Market Research
 - Marketing to the Primes
 - Access to Capital
 - Educational Resources



CTA Diversity Small Business Programs

Connect with us!

- Outreach Events
- One-on-One Consultations
- DBE Advisory Committee
- Pre-bid Meetings
- Social Media



Getting Started

- Register as a CTA vendor
- VENDOR
- Consider obtaining the DBE certification
- <u>DBE</u>
- Review current solicitations
- Solicitations
- Forecast opportunities
- Buying Plan



CTA PURCHASING

Karen Brosnan
Sr. Manager, Purchasing



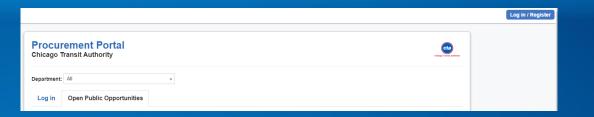
Doing Business with CTA

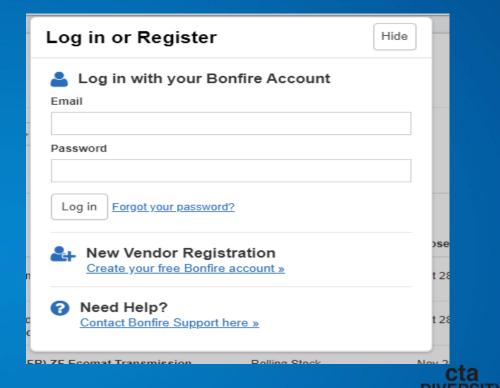
- CTA has implemented electronic bidding for all contracts.
- Businesses interested in reviewing contract documents may do so though the Bid Office's E-Procurement portal at: transitchicago.bonfirehub.com



E- Procurement

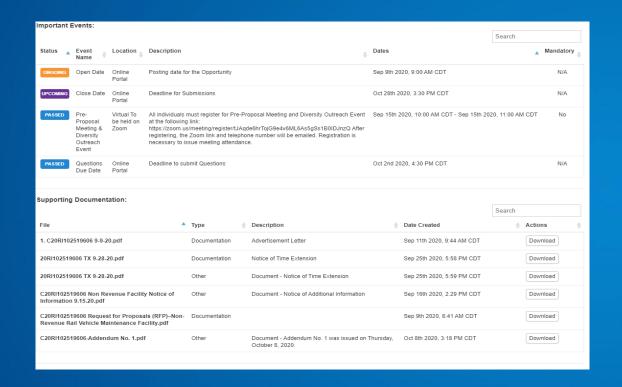
- Through the Bid Office's E-Procurement Portal, Bonfire, businesses can register to view contracting opportunities and submit responses
- Registration is easy and free.
- Be sure to select NAICS codes applicable to your business.





Viewing Procurement Opportunities

 After registering, users will be able to download solicitation documents and see other important information.







How Opportunities Are Advertised

- Bid Office's Bonfire (eProcurement) Portal
- Chicago Tribune
- Registered vendors receive email notifications based on NAICS codes



Solicitation Methods

- Invitation for Bids (IFB)
 - Example: Commodities
- Request for Proposals (RFP)
 - Example: IT solutions/professional services
- Letters of Interest and Qualifications (LIQ)
 - Example: Architecture & Engineering Services
- Request for Information (RFI)
 - Example: Evolving Technologies



IFB: Invitation For Bid

- Purchasing a product or basic service
- Awarded to lowest, Responsive and Responsible Bidder
- Responsive
 - Meets the specifications and conditions in the bid
- Responsible
 - Vendor itself is suitable and has the ability to perform the contract
- Meets DBE goal, or confirms good faith efforts



RFP: Request For Proposals

- Price Is A Factor, But Not The Only Determining Factor
- Evaluation Criteria Is Listed In RFP
- Evaluation Committee scores proposals
- May Request Oral Presentations
- Give them what they are asking for!



LIQ - Letters of Interest and Qualifications

- Qualification Based Selection Process
- Typically for Architecture/Engineering Contracts
- Evaluation Committee scores proposals



RFI-Request For Information

Used to obtain information about new products or technologies.

Here's the time to introduce new concepts and technologies



List Of Knows

- KNOW YOUR BUSINESS
- KNOW YOUR CAPACITY
- KNOW YOUR COMPETITIVE ADVANTAGES
- KNOW THE CTA WEBSITE
- KNOW THE PRIMES
- KNOW THE CONTRACT
- KNOW THE PAPERWORK

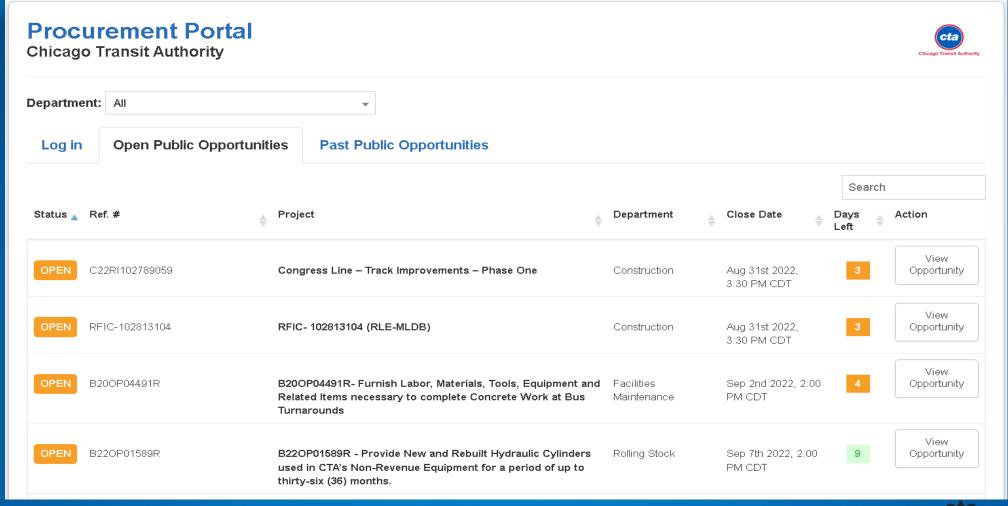


Paperwork Pitfalls

- Missing signatures
- Signed by incorrect person
 - President or vice-president must sign
 - All others must provide evidence of authority
- Not bidding on all items if requested
- Not listing additional subcontractors if requested
- Not establishing communication with prime for proceed with work and timeline notifications
- Not completing and returning applicable schedules in a timely manner
- Review special conditions to better understand expectations



Open Solicitations





Upcoming Procurement Opportunities

- Printing of Promotional Materials (SBE)
- Extermination Services
- Pipefitting, Plumbing and Sewer Work
- Court Reporting Services
- RFIC for Red Line Extension Mainline Design Build (RLE-MLDB)
- Congress Line Track Improvements Phase One
- RFQ for Red Line Extension Complex Demolition Job Order Contracting Services
- RFQ for Red Line Extension (SBE) Ordinary Demolition Job Order Contracting Services
- RFP for Candidate Placement Workforce Partner
- RFP for Workforce Pre-Apprenticeship Partner



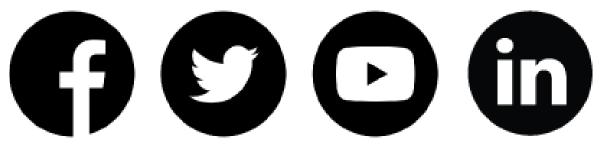




QUESTIONS?

Do you have a question? Please use the WebEx Q&A feature as shown.





@CHICAGODPS

Did you find this workshop helpful? Share it on social media using **#DPSWorkshops** and spread the word to help the City business community learn about the programs and initiatives available at the City of Chicago.

